UNITED STATES DISTRICT COURT
FOR THE CENTRAL DISTRICT OF CALIFORNIA

SOUTHERN DIVISION

UNITED STATES OF AMERICA,

Plaintiff,

V.

[18 U.S.C. § 371: Conspiracy;
15 U.S.C. § 78dd-2: Foreign
Corrupt Practices Act]

Defendant.

Defendant.

The United States Attorney charges:

COUNT ONE

[18 U.S.C. § 371]

INTRODUCTION

At all times relevant to this Information:

The Foreign Corrupt Practices Act

1. The Foreign Corrupt Practices Act of 1977 ("FCPA"), as amended, Title 15, United States Code, Sections 78dd-1, et seq., was enacted by Congress for the purpose of making it unlawful, among other things, for certain United States persons and business entities to act corruptly in furtherance of an offer,

promise, authorization, or payment of money or anything of value to a foreign government official (or to any person, while knowing that the money or thing of value will be offered, given or promised to a foreign official), for the purpose of securing any improper advantage, or of assisting in obtaining or retaining business for and with, or directing business to, any person.

The Travel Act

2. The Travel Act, Title 18, United States Code, Section 1952, made it unlawful to travel in interstate or foreign commerce or use the mail or any facility in interstate or foreign commerce, with intent to promote, manage, establish, carry on, or facilitate the promotion, management, establishment, or carrying on, of unlawful activity, namely, commercial bribery in violation of the laws of the state of California.

Control Components, Incorporated

- 3. Defendant Control Components, Incorporated ("CCI") was a Delaware corporation headquartered in Rancho Santa Margarita, California, that designed and manufactured control valves for use in the nuclear, oil and gas, and power generation industries worldwide. Defendant CCI was a wholly-owned subsidiary of IMI plc, a company organized under the laws of England and Wales. Defendant CCI sold its products to both state-owned and private companies in over thirty countries around the world.
- 4. Because Defendant CCI was organized under the laws of a state of the United States and had its principal place of business in the United States, it was a "domestic concern" as that term is defined in the FCPA, Title 15, United States Code, Section 78dd-2.

Defendant CCI's state-owned customers included, but 5. were not limited to, Jiangsu Nuclear Power Corporation (China) ("JNPC"), Guohua Electric Power (China), China Petroleum Materials and Equipment Corporation ("CPMEC"), PetroChina, Dongfang Electric Corporation (China), China National Offshore Oil Company ("CNOOC"), Korea Hydro and Nuclear Power ("KHNP"), Petronas (Malaysia), and National Petroleum Construction Company (United Arab Emirates) ("NPCC"). Each of these state-owned entities was a department, agency, or instrumentality of a foreign government, within the meaning of the FCPA, Title 15, United States Code, Section 78dd-2(h)(2)(A). The officers and employees of these entities, including but not limited to the Vice-Presidents, Engineering Managers, General Managers, Procurement Managers, and Purchasing Officers, were "foreign officials" within the meaning of the FCPA, Title 15, United States Code, Section 78dd-2(h)(2)(A).

Summary of Defendant CCI's Violations

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6. Beginning in or around 1998 and continuing through in or around August 2007, defendant CCI, through its former officers and employees named herein and others, made corrupt payments to officers and employees of numerous state-owned and privately-owned customers around the world for the purpose of assisting in obtaining or retaining business for defendant CCI. From in or around 2003 through in or around 2007, defendant CCI made approximately \$4.9 million in corrupt payments to officers and employees of state-owned customers and derived approximately \$31.7 million in net profits from sales related to those payments. From in or around 2003 through in or around 2007,

defendant CCI made approximately \$1.95 million in corrupt payments to officers and employees of privately-owned customers and derived approximately \$14.82 million in net profits from sales related to those payments. In total, from in or around 2003 through in or around 2007, defendant CCI made approximately 236 corrupt payments to officers and employees of state-owned and private companies in thirty-six countries totaling approximately \$6.85 million and earned approximately \$46.5 million in net profits from the sales related to those corrupt payments.

<u>Defendant CCI's Senior Management</u>

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- Stuart Carson ("S. Carson") was the Chief Executive 7. Officer ("CEO") of defendant CCI from in or around 1989 through in or around 2005. S. Carson was the prime architect of defendant CCI's friend-in-camp ("FIC") sales model, in which defendant CCI employees and agents cultivated relationships with employees of state-owned and privately-owned customers. instances, these relationships included corrupt payments by defendant CCI employees and agents to the FICs for the purpose of obtaining and retaining business for CCI. From in or around January 2003 through in or around August 2005, S. Carson caused defendant CCI employees and agents to make corrupt payments totaling approximately \$4.3 million to officers and employees of state-owned companies, and corrupt payments totaling approximately \$1.8 million to officers and employees of privately-owned companies.
- 8. Hong Carson, also known as "Rose Carson" ("R. Carson") was defendant CCI's Manager of Sales for China and Taiwan from in or around 1995 through in or around 2000 and then served as the

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Director of Sales for China and Taiwan from in or around 2000 through in or around 2007. R. Carson was S. Carson's wife. From in or around 2003 through in or around 2007, R. Carson caused defendant CCI employees and agents to make corrupt payments totaling approximately \$1 million to officers and employees of state-owned companies, and corrupt payments totaling approximately \$43,000 to officers and employees of privatelyowned companies.

- 9. Paul Cosgrove ("Cosgrove") was Executive Vice President of defendant CCI from in or around 2002 through in or around 2007 and served as the Head of defendant CCI's Worldwide Sales Department from in or around 1992 through in or around Cosgrove was the second highest ranking executive at defendant CCI and was responsible for approving many of the corrupt payments made by employees and agents of CCI to officers and employees of state-owned and privately-owned companies. in or around 2003 through in or around 2007, Cosgrove caused defendant CCI employees and agents to make corrupt payments totaling approximately \$1.9 million to officers and employees of state-owned companies, and corrupt payments totaling approximately \$300,000 to officers and employees of privatelyowned companies.
- David Edmonds ("Edmonds") was the Vice-President of Worldwide Customer Service at defendant CCI from in or around 2000 through in or around 2007. In this capacity, Edmonds oversaw defendant CCI's replacement parts sales and the servicing of existing valves. From in or around 2003 through in or around 2007, Edmonds caused defendant CCI employees and agents to make

corrupt payments totaling approximately \$430,000 to officers and employees of state-owned companies, and corrupt payments totaling approximately \$220,000 to officers and employees of privately-owned companies.

- 11. Flavio Ricotti ("Ricotti") served as defendant CCI's Vice-President and Head of Sales for Europe, Africa, and the Middle East from in or around 2001 through in or around 2007. From in or around 2003 through in or around 2007, Ricotti caused defendant CCI employees and agents to make corrupt payments totaling approximately \$750,000 to officers and employees of state-owned companies, and corrupt payments totaling approximately \$380,000 to officers and employees of privately-owned companies.
- 12. Han Yong Kim ("Kim") was the President of CCI-Korea from in or around 1997 through in or around 2005. From in or around 2005 through in or around 2007, Kim served as a consultant to CCI-Korea. From in or around 2003 through in or around 2007, Kim caused defendant CCI employees and agents to make corrupt payments totaling approximately \$200,000 to officers and employees of state-owned companies, and corrupt payments totaling approximately \$350,000 to officers and employees of privately-owned companies.
- 13. Richard Morlok ("Morlok") was defendant CCI's Finance Director from in or around 2002 through in or around 2007. In this capacity, Morlok oversaw the Finance Department and had the duties of a Chief Financial Officer. From in or around 2003 through in or around 2007, Morlok caused defendant CCI employees and agents to make corrupt payments totaling approximately

\$628,000 to officers and employees of state-owned companies.

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Mario Covino ("Covino") was defendant CCI's Director of Worldwide Factory Sales from in or around March 2003 through in or around 2007. In this capacity, Covino was responsible for overseeing defendant CCI's new construction projects and the replacement of existing valves made by other companies and installed at defendant CCI's customer's plants. From in or around 2003 through in or around 2007, Covino caused defendant CCI employees and agents to make corrupt payments totaling approximately \$1 million to officers and employees of state-owned companies.

Defendant CCI's Use of Bribes to Obtain and Retain Business

- During S. Carson's tenure as the CEO of defendant CCI, defendant CCI executives S. Carson, R. Carson, Cosgrove, Edmonds, and others instituted a sales approach that encouraged defendant CCI salespeople to cultivate FICs, who were typically employees of defendant CCI's state-owned and privately-owned customers who had the authority either to award contracts to defendant CCI or to influence a project's technical specifications in a manner that would favor defendant CCI. Beginning in or around 1998 and continuing through in or around 2007, defendant CCI executives and employees caused payments to be made to FICs to obtain and retain business. Defendant CCI personnel sometimes referred to these corrupt payments as "flowers." Such payments were approved, and in some cases personally made and negotiated, by defendant CCI senior executives.
- 16. In some instances, defendant CCI employees made corrupt payments directly to employees of customers. In other instances,

defendant CCI employees made corrupt payments through CCI's representatives by inflating the fee paid by CCI to the representative by the amount of the corrupt payment. In other instances, defendant CCI used a "consultant" as a pass-through for corrupt payments. These consultants would perform few, if any, legitimate services for defendant CCI and were often owned either by the recipient of the corrupt payment or a friend or relative of the recipient.

- 17. S. Carson, R. Carson, Cosgrove, Edmonds, Ricotti, Kim, Morlok, Covino, and others caused defendant CCI to make payments to FICs at numerous state-owned entities including, but not limited to, JNPC, Guohua Electric Power (China), CPMEC, PetroChina, Dongfang Electric Corporation (China), CNOOC, KHNP, Petronas (Malaysia), and NPCC in order to obtain and retain business.
- 18. S. Carson, R. Carson, Cosgrove, Edmonds, Ricotti, Kim, Morlok, Covino, and others caused defendant CCI to make payments to FICs at numerous privately-owned companies including, but not limited to, Company 1, Company 2, Company 3, and Company 4 in order to obtain and retain business.
- 19. S. Carson, R. Carson, Cosgrove, Edmonds, Ricotti, and Covino also participated in and arranged for the purchase of overseas holidays to places such as Disneyland and Las Vegas for employees of state-owned and privately-owned customers under the guise of training or inspection trips. The actual purposes of the trips were to reward the customers' officers and employees for causing their employers to purchase defendant CCI products, retain current business for defendant CCI, and obtain new

business for defendant CCI.

- 20. S. Carson and R. Carson arranged for the purchase of numerous extravagant vacations they took with executives of both state-owned and privately-owned customers for the purpose of securing business and charged all expenses, including those of the customers, to defendant CCI. Such expenses included first-class airfare to destinations such as Hawaii, five-star hotel accommodations, charter boat trips, and similar luxuries. S. Carson and R. Carson also caused defendant CCI to pay the college tuition of the children of at least two executives at defendant CCI's state-owned customers for the purpose of securing business.
- 21. Defendant CCI frequently held lavish sales events to entertain current or potential state-owned and privately-owned customers for the purpose of securing business. Defendant CCI paid for a large portion of the costs associated with these events, including hotel costs, meals, greens fees for golf, and travel expenses. Defendant CCI senior management, including R. Carson and S. Carson, also frequently gave expensive gifts to employees of state-owned and privately-owned customers for the same purpose.

The Audit and Internal Investigation

- 22. In or around August 2004, defendant CCI's parent company, IMI plc, conducted an internal audit of defendant CCI's commission payments. S. Carson attempted to prevent the internal audit and told the visiting auditors that they were not welcome at defendant CCI's headquarters in California and that they should go back to the United Kingdom.
 - 23. After learning that the August 2004 audit would

proceed, Cosgrove instructed defendant CCI employees to withhold information from the auditors.

- 24. In or around August 2004, R. Carson, Edmonds, Kim, Covino, and Morlok provided false information to the internal auditors in connection with this audit of commission payments, falsely denied that corrupt payments had been made, and provided false and misleading responses to the auditors.
- 25. In or around August 2004, Edmonds caused the creation of false invoices in an attempt to mislead the auditors and convince the auditors that certain commission payments made to defendant CCI's customers were legitimate.
- 26. Following the internal audit, S. Carson, Cosgrove, Edmonds, Ricotti, Covino, and Morlok continued to encourage and approve corrupt payments, but instructed employees not to use terms such as "FIC," "flowers," or "special arrangement" in emails.
- 27. In or around August 2007, R. Carson, Cosgrove, Edmonds, Ricotti, and Covino provided false and misleading information to attorneys hired by defendant CCI to perform an internal investigation into defendant CCI's commission payments, and falsely denied that corrupt payments had been made.
- 28. In or around August 2007, R. Carson destroyed documents relevant to defendant CCI's internal investigation into defendant CCI's commission payments by, among other things, taking such documents to the ladies' room at defendant CCI's headquarters, tearing up the documents, and flushing them down the toilet.

THE CONSPIRACY

29. Beginning in or around 1998 and continuing through in

or around August 2007, in Orange County, within the Central District of California, and elsewhere, defendant CCI did knowingly and willfully conspire and agree with S. Carson, R. Carson, Cosgrove, Edmonds, Ricotti, Kim, Morlok, Covino, and others both known and unknown, to commit the following offenses against the United States:

Object No. 1 - Foreign Corrupt Practices Act

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To make use of the mails and the means and a. instrumentalities of interstate commerce corruptly in furtherance of an offer, payment, promise to pay, and authorization of the payment of any offer, payment, promise to pay, and authorization of the payment of any money, offer, gift, promise to give, and authorization of the giving of anything of value to any foreign official, and to any person, while knowing that the money or thing of value will be offered, given, or promised to a foreign official, for purposes of: (i) influencing acts and decisions of such foreign official in his official capacity; (ii) inducing such foreign official to do and omit to do acts in violation of the lawful duty of such official; (iii) securing an improper advantage; and (iv) inducing such foreign official to use his influence with a foreign government and instrumentalities thereof to affect and influence acts and decisions of such government and instrumentalities, in order to assist defendant CCI in obtaining and retaining business for and with, and directing business to, defendant CCI, in violation of Title 15, United States Code, Section 78dd-2(a); and

Object No. 2 - The Travel Act

b. To travel in interstate or foreign commerce or use

the mail or any facility in interstate or foreign commerce, with intent to promote, manage, establish, carry on, or facilitate the promotion, management, establishment, or carrying on, of any unlawful activity, namely, commercial bribery in violation of the laws of the state of California.

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PURPOSE OF THE CONSPIRACY

30. The purpose of the conspiracy was to make corrupt payments to (a) foreign officials of state-owned enterprises and (b) officers and employees of privately-owned enterprises in order to assist in obtaining and retaining lucrative business for and with, and directing business to, defendant CCI.

THE MANNER AND MEANS OF THE CONSPIRACY

- The manner and means by which defendant CCI and its coconspirators accomplished the objects of the conspiracy included, but were not limited to, the following:
- Defendant CCI's executives implemented a sales approach which encouraged defendant CCI's salespeople to cultivate "friends-in-camp" ("FICs") at defendant CCI's customers. Numerous FICs were officers and employees of defendant CCI's state-owned customers holding such positions as Vice-President, Engineering Manager, General Manager, Procurement Manager, and Purchasing Officer, and had the authority either to award contracts or to influence a project's technical specifications in a manner that would favor defendant CCI.
- b. As part of the cultivation of FICs at defendant CCI's customers, defendant CCI's executives and salespeople made payments or caused payments to be made to the FICs in order to assist in obtaining and retaining business for defendant CCI.

Defendant CCI personnel sometimes referred to these payments as "flowers."

- c. Defendant CCI's executives and salespeople caused defendant CCI's Finance Department to arrange for direct payments to the FICs, payments to the FICs through defendant CCI's representatives and salespeople, and payments to the FICs through defendant CCI's "consultants," who were retained for the purpose of acting as pass-through entities for the improper payments.
- d. Defendant CCI's executives and salespeople caused defendant CCI to make payments to FICs at numerous state-owned entities including, but not limited to, JNPC (China), Guohua Electric Power (China), CPMEC, PetroChina, Dongfang Electric Corporation (China), CNOOC, KHNP, Petronas (Malaysia), and NPCC (United Arab Emirates).
- e. Defendant CCI's executives and salespeople caused defendant CCI to make payments to FICs at numerous private companies including, but not limited to, Company 1, Company 2, Company 3, and Company 4.

OVERT ACTS

32. In furtherance of the conspiracy and to achieve its purpose and objects, defendant CCI committed the following overt acts, among others, in the Central District of California, and elsewhere:

Corrupt Dealings with CNOOC Officials

a. On or about December 30, 2003, a CCI salesperson in China sent an email to R. Carson proposing that a corrupt payment be made to an employee of CNOOC, a state-owned entity in China, in connection with the Chunxiao Gas Complex Development.

The email stated that "the customer agreed to marked up the price to \$250,000, and required \$65,000 feedback beside the 2% of the commission. . . . Therefore the total commission is \$68,700. The distribution of this commission as following: \$3700 as consultant fee to the Design Institute; \$65,000 as commission to the enduser."

- b. On or about April 14, 2004, Cosgrove sent an email regarding this same Chunxiao Gas Complex Development project to S. Carson stating that "Rose says we need to take this for future opportunities I need your approval."
- c. On or about April 15, 2004, S. Carson approved the payment of the "commission" from CCI to an official of CNOOC for the purpose of assisting in obtaining and retaining CNOOC's business in connection with the Chunxiao Gas Complex Development in China, stating in an email that "It is my understanding that this job has been delayed by us for 3 months. I authorize engineering procurement and manufacturing to begin. I make this authorization based on my agreement that Rose will reduce commissions payable and clean up the T&C's on this job. . . ."
- d. On or about April 16, 2004, R. Carson's assistant sent an email to S. Carson, Cosgrove, Morlok and others stating "Hereinafter is the message from Rose: The commission included in the contract price is actually what the customer added on our quotation which won't influence our margin. . . [CCI salesperson in China] Rose instructed you to explain the details regarding commission to all the gentlemen on the above email list."
 - e. On or about April 18, 2004 -- which was April 17,

2004, in the United States -- the CCI salesperson in China explained the arrangement to S. Carson, R. Carson, Morlok, and Cosgrove: "Our final decision price is \$185k and including 2% commission. Customer marked up to \$250k as final contract price and required the balance feedback as commission, therefore the total commission is \$68.7k."

- f. On or about April 17, 2004, S. Carson forwarded the above email to R. Carson and others asking: "What is estimated profit at \$185k?"
- g. On or about January 14, 2005, S. Carson, R. Carson, Cosgrove, and Morlok caused CCI to wire a commission payment of approximately \$58,500 from its Wells Fargo bank account in California to a bank account at Hang Seng Bank in China for the purpose of making a corrupt payment to a CNOOC official in connection with the Chunxiao Gas Complex Development in China.
- h. As a result of the approximately \$58,500 corrupt payment made by CCI to a CNOOC official, CCI earned approximately \$142,975 in net profits from the Chunxiao Gas Complex Development project.

Corrupt Dealings with KHNP Officials

i. On or about November 1, 2003, S. Carson sent an email to Kim discussing new orders being placed by KHNP and wrote: "Please try very hard to find a Friend in Camp for us on Shin Kori/Wolsong. Use your contacts, [President of Company A's representative in Korea's, CCI employee's], anybodies, but get us a FIC who can help us win this order. I'm will to pay big money for a FIC/Consultant [sic]."

- email to S. Carson stating "The biggest problem is not the volume of flower or how close we are with those guys. The problem is the overall climate of KHNP and Korean society. The former president of KHNP, Mr. [foreign official] who is a good friends of CCI, was fired because he helped some vendors. Everybody is talking that he must go to jail. . . . We need a strong guy who can take the risk but there is no one nowadays. . . . The possibility is not so high but [President of Company A's representative in Korea] and I am still trying very hard to get the consultant."
- k. On or about April 21, 2004, Morlok, Edmonds, and Kim caused CCI to wire a payment of approximately \$57,658 from CCI's Wells Fargo bank account in California to a CCI-Korea account at Industrial Bank in Korea as a purported "bonus" for a CCI-Korea employee, knowing that the money would actually be used be used to make a corrupt payment to a KHNP official related to the Wolsong and YGN projects.
- 1. On or about April 29, 2004, in order to conceal the corrupt payment made to the KHNP official, Edmonds, Kim, and Morlok caused CCI to wire approximately \$17,000 to the CCI-Korea employee so that he could pay taxes on the purported "bonus" that he never actually received. This money was invoiced as an "employee welfare reimbursement."
- m. In or around August 2004, after being questioned about the KHNP payments in connection with the 2004 internal audit, Edmonds caused the creation of two false invoices totaling \$57,173 to cover up the corrupt payments to the KHNP official

related to the Wolsong and YNG projects in Korea.

n. As a result of the approximately \$57,173 in corrupt payments made by CCI to the KHNP official in connection with the Wolsong and YGN projects, CCI earned approximately \$503,000 in net profits.

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COUNT TWO

[15 U.S.C. § 78dd-2]

- Paragraphs 1 through 32 are re-alleged and incorporated 33. as if fully set forth herein.
- From in or around December 2003, through in or around 34. January 2005, in Orange County, within the Central District of California, and elsewhere, defendant CCI, a "domestic concern" within the meaning of the FCPA, 15 U.S.C. § 78dd-2(h)(1)(B), used any means and instrumentalities of interstate commerce, corruptly in furtherance of an offer, payment, promise to pay and authorization of the payment of any money, and an offer, gift, promise to give, and authorization of the giving of anything of value to a person, while knowing that all or a portion of such money or thing of value would be offered, given, or promised, directly or indirectly, to foreign officials for purposes of: (i) influencing the acts and decisions of such foreign officials in their official capacity; (ii) inducing said foreign officials to do or omit to do acts in violation of their lawful duty; (iii) securing an improper advantage; and (iv) inducing such foreign officials to use their influence with a foreign government and instrumentality thereof to affect or influence an act and decision of such government and instrumentality in order to assist defendant CCI in obtaining and retaining business for and with, and directing business to, any person; to wit, in order to secure the award of a contract with the China National Offshore Oil Company ("CNOOC") for the Chunxiao Gas Complex Development, to secure an improper advantage for defendant CCI in connection with that contract, and to obtain future business in China,

http://www.jdsupra.com/post/documentViewer.aspx?fid=b444b8f3-dfc0-4037-a669-d9bb77b743c1

defendant CCI made a payment and caused a payment to be made, totaling approximately \$58,500, from its bank account in California to a bank account at Hang Seng Bank in China, via international wire transfer, in violation of Title 15, United States Code, Section 78dd-2.

COUNT THREE

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[15 U.S.C. § 78dd-2]

- Paragraphs 1 through 32 are re-alleged and incorporated 35. as if fully set forth herein.
- From in or around November 2003, through in or around 36. August 2004, in Orange County, within the Central District of California, and elsewhere, defendant CCI, a "domestic concern" within the meaning of the FCPA, 15 U.S.C. § 78dd-2(h)(1)(B), used any means and instrumentalities of interstate commerce, corruptly in furtherance of an offer, payment, promise to pay and authorization of the payment of any money, and an offer, gift, promise to give, and authorization of the giving of anything of value to a person, while knowing that all or a portion of such money or thing of value would be offered, given, or promised, directly or indirectly, to foreign officials for purposes of: (i) influencing the acts and decisions of such foreign officials in their official capacity; (ii) inducing said foreign officials to do or omit to do acts in violation of their lawful duty; (iii) securing an improper advantage; and (iv) inducing such foreign officials to use their influence with a foreign government and instrumentality thereof to affect or influence an act and decision of such government and instrumentality in order to assist defendant CCI in obtaining and retaining business for and with, and directing business to, any person; to wit, in order to secure the award of a contract with Korean Hydro and Nuclear Power ("KHNP") for the Wolsong and YNG projects, to secure an improper advantage for defendant CCI in connection with those contracts, and to obtain future business in Korea, defendant CCI

made a payment and caused a payment to be made, totaling approximately \$57,658, from its bank account in California to a bank account at Industrial Bank in Korea, via international wire transfer, in violation of Title 15, United States Code, Section 78dd-2.

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